

CAMDEBOO MUNICIPALITY



TABLED BUDGET 2013/2104 TO 2015/2016

TABLE OF CONTENT

PΑ	ART 1 – ANNUAL BUDGET	
	1.1 Mayor's Report	3
	1.2 Budget Resolutions to be adopted	4
	1.3 Executive Summary	5
	1.4 Budget Tables	12
PΑ	ART 2 – SUPPORTING DOCUMENTATION	
	2.1 Overview of Annual Budget Process	19
	2.2 Overview of Alignment of Budget with Integrated Development Plan	22
	2.3 Measurable Performance Objectives	22
	2.4 Overview of Budget Related Policies	22
	2.5 Overview of Budget Assumptions	23
	2.6 Overview of Budget Funding	23
	2.7 Expenditure on Allocations and Grant Programmes	24
	2.8 Allocations and Grants made by the Municipality	25
	2.9 Councillors and Board Members' allowances and employee benefits	25
	2.10 Contracts having future budgetary implications	26
	2.11 Capital Expenditure	27

2.12 Municipal Manager's Quality Certification

28

MAYOR'S REPORT

(To be included in final budget)

RESOLUTIONS FOR ADOPTION AT THE FINAL APPROVAL OF THE BUDGET

That Council approves

- As its tabled budget for the 2013/2014 financial year, the consolidated threeyear Capital Budget, Operating Budget, Cash Flow Budget, measurable performance objectives for revenue for each source and for each vote as contained in the tabled budget document appendices;
- The medium term (indicative) budgets for the 2014/2015 and 2015/2016 financial years contained in the budget document;
- Amendments to be made to the rates, tariff, credit control and indigent policies of the Council, as well as the Supply Chain Management Policy;
- That in terms of section 75(a)(1) of the Municipal Systems Act (Act 32 of 2000), read with section 17(3) of the Municipal Finance Management Act (Act 56 of 2003), the tariffs for property rates, water, electricity and other services be increased by the following percentages with effect from 1 July 2013:

Property rates Residential: 0.572c in the R

Business: 1.144c in the R Agriculture: 0.143c in the R

Agricultural Small holdings: 0.286c in the R

State owned: 1.144c in the R Rebates as per the Rates Policy

Water	5%
Water – municipal	5%
Electricity	7.5%
Refuse	5%
Sewerage	5%
Other small tariffs	5%

5 That the Accounting Officer comply with all legal requirements relating to the finalization of the budget, the advertising of the Council resolution with regard to

the submission of the prescribed information to both National and Provincial Treasury

BUDGET FOR 2013/2014 TO 2015/2016

This section contains an executive summary of the Camdeboo Municipality's budget followed by a more detailed explanation of its Operational and Capital components over the next three years.

3. EXECUTIVE SUMMARY

The general slump in the economy has reached our shores. We see this in the payment pattern for services by communities, the increase in unemployment, the major challenge to fund the additions to the organogram, as well as the pressure on capital spending.

The budget aims to continue the trend of making the tariffs charged for trading services relevant to the cost, but cost seems to run ahead of perceived affordability and the aggression with which this goal was pursued in previous years has to be tempered somewhat. Although the municipality's infrastructure investment is on course, and infrastructure is generally healthy, the institution cannot maintain the high levels of capital spending during these difficult times. Furthermore, it seems unlikely that all the immediate capital needs will be met over the medium term.

The focus if this budget is in line with the sentiments of the Minister of Finance, i.e. *limited* room for expansion, yet significant opportunities for change. This is especially true for the manner in which we undertake capital projects. We will have to move back to the times where we did most of the work in-house. Although this is a huge challenge for service departments due to the lack of appropriate skill, consultants and other service providers to the municipality are becoming less and less affordable. We have reached the point where it might be more cost effective to employ some of the skill ourselves.

The Budget comprises both Operating and Capital Budgets, which is a requirement of the Constitution and the Municipal Finance Management Act (Act 56 of 2003). The Capital Budget contains new and replacement assets such as roads, buildings, landfill sites, etc. The Operating Budget, which is the larger of the two, includes the provision for services like water, electricity, refuse collection, sanitation and others. These services include employment cost and bulk purchases as a major portion of the expenditure.

Operating Budget

Expenditure

The total operating budget increased from R170 180m in 2012/2013 to R177.046m in 2013/14. The overall growth of 4.0% can be attributed to the following expenditure items:

Expenditure item	2012/13 Budget	2013/14 Budget	Year on Year
	R	R	%
Employee cost	58 419	63 518	8.7
Remuneration of councillors	3 004	3 500	16.5
Depreciation and impairment	19 453	11 524	-40.8
Material and Bulk purchases	42 097	45 465	8.0
Other expenditure	42 984	47 299	10.0

Table 1: Major Expense Items

Reasons for significant variances:

Employee Cost: The growth in employee cost of 8.7% includes not only the 7% salary increase, but also the expansion of the total number of employees.

Council remuneration: Council remuneration includes a provision for additional section 79 committee chairpersons until council resolves the matter.

Depreciation and impairment: This reduction in the expenditure item is due to affordability. This matter will have to be investigated further and measures put in place to raise the budget amount to reflect the real cost.

The following diagram shows the proportions of the major budgeted expenditure items:

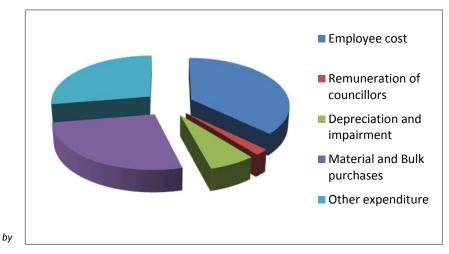


Diagram 1: Expenditure type

Revenue

Total Operating Revenue increased from R188.885m in 2012/2013 to 197.202m in 2013/14, which represents a growth of 4.4%. Table 2 below gives a breakdown of the major sources of revenue for the budget period 1 July 2013 to 30 June 2014.

Revenue Item	Budget 2012/13	Budget 2013/14	Year on Year
	R	R	%
Property rates	17 183	19 128	11.3
Property rates – penalties & collection charges	1 628	1 709	5.0
Service charges – electricity revenue	67 162	72 199	7.5
Service charges – water revenue	19 667	20 651	5.0
Service charges – sanitation revenue	8 572	9 416	9.8
Service charges – refuse revenue	4 841	5 222	7.9
Service charges - other	1 201	1 261	5.0
Rental of facilities and equipment	715	741	3.7
Interest earned – external investments	1 954	2 005	2.6
Interest earned - outstanding debtors	2 101	2 206	5.0
Fines	202	212	5.0
Licences and permits	2 065	2168	5.0
Transfers recognised	60 488	59 124	-2.3

Table 2: Revenue Sources

Service tariffs/Rates

The average increases to tariffs are below the inflation rate at 5%, although revenue in the above table also includes growth in the service. Although this is a setback in the pursuit of cost reflective tariffs, the need to consider the economic conditions and general affordability guided this direction. More effective collection processes, as well as the natural growth in the consumption is anticipated to compensate for the lower increase.

Rates

The rates income has shown more growth than budgeted. This is due to the increase to agricultural properties, as well as interim valuations of new buildings. This trend is expected to continue in the short term. The rate is left unchanged from the previous financial year.

Electricity

The electricity tariff increases with the NERSA guideline. The guideline is not yet available, but National Treasury advised that a rate between 7.5% and 8% be used in the tabled budget. We used the lower end of the scale, expecting that it will be closer to what NERSA will advise. The municipality will adhere to the guideline set by NERSA for this budget period.

Water

The water tariff increases by 5%. Although the water service produces a surplus, the compliance requirements are increasingly biting into this surplus. A proper costing of the

service is needed to determine the real cost. The growth in the service, as well as the scrapping of the free water, is anticipated to increase the revenue and compensate for the low increase percentage. The municipality has also embarked on a project to repair excessive leaks and thereby curtailing water losses.

The following diagram gives a graphic breakdown of revenue by source.

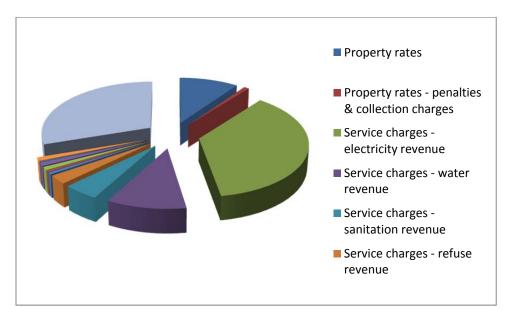


Diagram 2: Revenue by source

Capital Budget

The capital budget increased from R29.702m in 2012/13 to R47.585m in 2013/14. This is mainly due to a substantial increase in external funding, of which the allocation of R10m from the Department of Water Affairs is the main reason. The municipality has over the last few years counter-funded MIG projects. This was done to provide bulk infrastructure for the new housing developments. This practice is no longer affordable. The building of the waste transfer station is a priority, together with the decommissioning of the old waste site close to Munniks Pass. The building of the transfer station is foreseen to be the last MIG projects counter-funded from internal sources.

Funding source	Internal R '000	%	External R '000
From Own Revenue	18 953		
From Internal Funds/Loans	0		
TOTAL INTERNAL FUNDING	18 953		
DWA			10 000
CACADU			2 100
FMG			340
EPWP			2 000
MIG			14 192
TOTAL EXTERNAL FUNDING			28 632
Internal Funding		39.8	18 953
External Funding		60.2	28 632

3.1 MAIN FEATURES OF THE BUDGET

The assumptions and principles used in the development of the budget are based on the guidelines received from the National Treasury circulars 66 and 67, as well as other external bodies such as the National Electricity Regulator of South Africa (NERSA) and the South African Local Government Bargaining Council (SALGBC). The strategic focus of the Integrated Development Plan informed the Budget, taking into account the issue of affordability. These guidelines were considered appropriate to inform the development of the Budget.

Once again the population of the organogram has exerted immense pressure on the resources. Although the creation of decent jobs is a national priority, one has to consider the affordability and the higher than inflation salary increases in the economy. Couple this with the need to maintain the existing infrastructure while building new assets as well, and the resource base becomes minute in comparison to these demands.

This budget continues to search for a happy medium between cost recovery for trading services and affordability in a declining economy. Furthermore, the tremendous growth in the indigent population to almost half of the households in the municipality is a trend that will continue into the medium to longer term. This is aggravated by the varied perceptions among stakeholders of what "affordability" really is.

It is with mixed success that he municipality rode a wave of gloom that accompanied the implementation of the last general valuation. Despite the fact that it is partly based on the lack of understanding, the process itself left much to be desired. This budget provides for the new general valuation due for implementation in 2014. It is anticipated that the lessons from the past will assist to make this general valuation less challenging and better managed.

The collection of monies due to the municipality has never been at an optimal level. This cannot be continued. The municipality will have to find more efficient ways of dealing with debt collection in order to maintain the levels of service delivery it is renowned for. While the Indigent Policy and the related processes address the plight of the poor and this places an increasing burden on municipal finances, the balance must be sought by getting those who can afford to pay to do just that. The appointment of a collection clerk in this budget period is only a start.

The practice of giving six kilolitres of water for free to all households has become unaffordable. Although the increase to the water tariff is at 5%, doing away with this custom will add to the revenue and assist to bring the tariff and the cost closer. Huge

expenses to address maintenance in the water service are a major contributor to the operating expenses and must be funded in this budget.

For the last four years the closure of the Munniks Pass waste site and the opening of the new one, have been a feature of the budget. This was delayed due to objections from communities, as well as the legislative requirement of a waste transfer station. It seems as if the end is in sight. This budget provides for the transfer station and related capital expenditure to establish the new site and decommission the old one.

Looking after the poor has been a feature of budgets in the modern South Africa. This budget is no different. R10.4m is budgeted for the implementation of the Indigent Policy. Although affordability remains a concern in the long run, the definition of a household is also under scrutiny in the Camdeboo. Experience shows that poor households are becoming bigger and that a more investigation is needed to determine whether the electricity and water supplied to these households under the indigent policy is indeed sufficient. Ultimately though, the dictates of affordability will prevail.

Although the municipality has not seen major increases to its equitable share, it is encouraging to learn that the suspicions that the population has increased have been confirmed by Census 2011.

The budget related policies as outlined have been adhered to in the development of the budget, whilst continuous monitoring of budget performance is made possible through the Service Delivery and Budget Implementation Plan.

3.2 <u>HIGH LEVEL PERFORMANCE OBJECTIVES FOR 2013/14</u>

The more significant performance objectives, which informed the preparation of the Budget is set out in the Service Delivery and Budget Implementation Plan, of which a draft will be submitted to the mayor.

3.3 BUDGET STRATEGY AND ASSUMPTIONS

- (a) Considering National Treasury's guideline for year-on-year increases in expenditure, which is the headline inflation rate of 5.5% for 2013, the annual increase for the 2013/14 tabled budget is limited to following:
 - The overall increase in operating expenditure be limited to 5.5%
 - The overall increase in human resource costs be restricted to the SALGBC determined agreement of average CPI percentage for the twelve month

period ending January 2013, as published by Statistics South Africa, plus 1.5%. Treasury advised to budget for a 6.95% adjustment to be effected on 1 July 2013.

- (b) Rates and tariff increases consider the inflation rate of 5.5%, as well as affordability levels. Where there is significant under-recovery of cost on economic services, such cost-reflective tariffs be phased in.
- (c) The Direct Reports prepare the Operating and Capital Budgets aligned to the IDP and that this is supported by the SDBIP of the organisation.

Budget assumptions or perimeters are determined in advance of the budget process to allow the budget to support the long term financial and strategic targets.

The municipal fiscal environment is directly impacted on by a variety of macro-economic control measures. National Treasury provides guidelines on the year-on-year budget growth, while NERSA regulates the electricity tariff increases. This year, in particular, NERSA did not meet the deadline of 15 March to advise municipalities on the tariffs to be introduced for implementation on 1 July 2013.

Various government departments also affect municipal service delivery through the level of grants and subsidies to the municipality. Examples are the LED grant from Local Government, the electrification grant from the Department of Energy, as well as RBIG grant from the Department of Water Affairs.

The principles and priorities included in the IDP directly informed the compilation of the Budget.

Л	DII		CT:	TA	DI	EC
4.	DИ	טטי		IA	DL	EJ

Budget schedules to be approved by resolution of Council

EC101 Camdeboo - Table A1 Consolidated Budget Summary

EC101 Camdeboo - Table A1 Consolidate	u buuyet s	ullillary						2013/14 M	edium Term R	evenue &
Description	2009/10	2010/11	2011/12		Current Ye	ear 2012/13		nditure Frame		
D the coords	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
R thousands	Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2013/14	+1 2014/15	+2 2015/16
Financial Performance	40.007	47.700	47.500	40.000	40.044	40.440		00.007	04.070	00.070
Property rates Service charges	13 237 56 082	16 732 60 836	16 502 87 927	18 003 99 348	18 811 101 443	19 612 101 867	-	20 837 108 748	21 879 114 185	22 973 119 895
Investment revenue	3 058	2 974	2 029	1 154	1 954	1 432	_	2 005	2 105	2 210
Transfers recognised - operational	43 720	55 840	40 186	59 643	60 488	64 560	_	59 124	62 080	65 184
Other own revenue	3 860	4 306	6 803	6 277	6 189	5 868	-	6 488	6 813	7 154
Total Revenue (excluding capital transfers	119 956	140 688	153 447	184 426	188 885	193 339		197 202	207 063	217 416
and contributions)										
Employ ee costs	40 269	47 356	51 362	60 946	58 419	47 986	-	63 518	66 694	70 029
Remuneration of councillors	1 916	2 039	2 714	3 500	3 004	2 700	-	3 500	3 675	3 859
Depreciation & asset impairment	9 468	13 031	36 521	12 842	19 453	12 666	-	11 524	12 101	12 706
Finance charges Materials and bulk purchases	(239) 22 439	- 27 607	- 35 693	- 41 091	- 42 097	- 39 635	_	- 45 465	47 738	50 125
Transfers and grants	22 437	27 007	33 073	41 071	42 077	37 033	_	43 403	47 730	30 123
Other expenditure	26 439	21 655	47 133	40 482	47 208	42 712	_	53 038	55 690	58 475
Total Expenditure	100 292	111 689	173 423	158 861	170 180	145 699	-	177 046	185 898	195 193
Surplus/(Deficit)	19 665	29 000	(19 976)	25 565	18 705	47 640	-	20 157	21 165	22 223
Transfers recognised - capital	-	-	29 175	-	- [-	-	-	-	-
Contributions recognised - capital & contributed a		(138)	(1 600)	5	39	40	-	5	6	6
Surplus/(Deficit) after capital transfers &	19 772	28 861	7 599	25 570	18 744	47 680	-	20 162	21 170	22 229
contributions										
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	19 772	28 861	7 599	25 570	18 744	47 680	-	20 162	21 170	22 229
Capital expenditure & funds sources										
Capital expenditure	-	-	(0)	48 356	28 102	12 950	-	47 585	49 964	52 463
Transfers recognised - capital	-	-	-	-	(1 600)	(509)	-	-	-	-
Public contributions & donations Borrowing	-		_	-	_	-	_	_	_	_
Internally generated funds	_	_	_	_	_	_	_	_	_	_
Total sources of capital funds	-	-	-	-	(1 600)	(509)	_	-	-	-
Financial position										
Total current assets	-	-	-	-	-	-	-	-	-	-
Total non current assets	-	-	-	-	-	-	-	-	-	-
Total current liabilities	-	-	-	-	-	-	-	-	-	-
Total non current liabilities	-	-	-	-	-	-	-	-	-	-
Community wealth/Equity	-	-	-	-	-	-	-	-	-	-
Cash flows										
Net cash from (used) operating	-	-	-	-	-	-	-	-	-	-
Net cash from (used) investing Net cash from (used) financing	-	-	-	-	-	-	-	_	-	-
Cash/cash equivalents at the year end	_	_	_	_	_	_	_	_	_	_
Cash backing/surplus reconciliation										
Cash and investments available	_	_	_	_	_	_	_	_	_	_
Application of cash and investments	_	_	_	_	_	_	_	_	_	_
Balance - surplus (shortfall)	-	-	-	-	_	-	_	-	_	_
Asset management										
Asset register summary (WDV)	_	_	_	_	_	_	_	_	_	_
Depreciation & asset impairment	9 468	13 031	36 521	12 842	19 453	12 666	11 524	11 524	12 101	12 706
Renewal of Existing Assets	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
Free services										
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-
Households below minimum service level										
Water: Sanitation/sewerage:	-	-	_	-	_	-	_	_	-	-
Samianon/sewerage: Energy:		_	_	_ [_ [_	_	_	_	[
Refuse:	_	_	_	_	_	_	_	_	_	_

EC101 Camdeboo - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2009/10	2010/11	2011/12		rrent Year 2012		2013/14 M	edium Term R nditure Frame	
		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
R thousand	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2013/14	+1 2014/15	+2 2015/16
Revenue - Standard					3	,				
Governance and administration		47 071	75 797	61 226	63 034	65 175	65 953	68 742	72 180	75 789
Executive and council		29	287	467	1 835	1 825	2 282	1 927	2 023	2 124
Budget and treasury office		45 890	74 881	58 584	60 519	62 765	63 068	66 211	69 521	72 997
Corporate services		1 152	629	2 176	680	585	603	605	635	667
Community and public safety		5 197	3 977	3 613	3 789	3 970	4 075	4 183	4 392	4 612
Community and social services		101	114	124	168	170	149	179	188	197
Sport and recreation		64	55	71	90	90	71	95	99	104
Public safety		1 835	1 640	1 839	2 554	2 731	3 091	2 848	2 991	3 140
Housing		173	1	605	3	4	4	4	5	5
Health		3 026	2 167	974	974	974	760	1 057	1 109	1 165
Economic and environmental services		144	154	630	420	510	214	115	121	127
Planning and development		_	-	494	400	400	100	_	_	_
Road transport		144	154	136	20	110	114	115	121	127
Environmental protection		_	_	_	_	_	_	_	_	_
Trading services		67 529	60 631	97 113	116 379	118 797	122 720	123 706	129 892	136 386
Electricity		41 723	43 981	58 332	65 703	69 717	69 659	73 202	76 862	80 706
Water		18 091	8 362	22 218	19 899	19 901	19 300	20 896	21 941	23 038
Waste water management		5 220	6 451	12 148	24 938	24 338	28 463	24 387	25 606	26 886
Waste management		2 495	1 837	4 415	5 839	4 841	5 298	5 222	5 483	5 757
Other	4	19	303	277	804	434	376	456	478	502
Total Revenue - Standard	2	119 960	140 861	162 860	184 426	188 885	193 339	197 202	207 063	217 416
Expenditure - Standard										
Governance and administration		30 099	26 210	46 144	42 666	44 442	38 019	48 513	50 939	53 486
Executive and council		3 076	5 287	7 343	10 167	9 254	7 544	12 057	12 659	13 292
Budget and treasury office		18 776	13 829	29 783	22 905	25 554	22 400	26 663	27 996	29 395
Corporate services		8 246	7 094	9 017	9 595	9 634	8 075	9 794	10 284	10 798
Community and public safety		13 936	15 155	15 340	17 846	18 940	16 001	19 897	20 892	21 937
Community and social services		1 518	1 672	2 188	2 540	2 352	1 817	2 232	2 344	2 461
Sport and recreation		6 415	8 001	8 975	9 802	9 843	8 488	10 539	11 066	11 619
Public safety		2 558	2 865	3 233	3 885	4 510	4 196	4 685	4 919	5 165
Housing		110	-	(271)	-	700	232	700	735	772
Health		3 334	2 617	1 215	1 620	1 535	1 268	1 741	1 828	1 920
Economic and environmental services		5 949	5 941	21 967	10 656	9 979	8 518	10 699	11 234	11 796
Planning and development		0	26	696	716	713	624	597	627	659
Road transport		5 949	5 914	21 271	9 939	9 266	7 894	10 102	10 607	11 137
Environmental protection		_	-	-	-	-	-	-	-	_
Trading services		50 096	63 790	67 896	86 830	96 118	83 204	97 071	101 925	107 021
Electricity		33 214	38 581	51 879	56 698	58 021	51 910	61 963	65 061	68 314
Water		9 600	14 843	15 995	17 462	21 806	18 946	18 871	19 815	20 806
Waste water management		2 386	2 582	(4 236)	6 328	8 270	7 556	10 202	10 712	11 247
Waste management		4 895	7 784	4 257	6 343	8 022	4 792	6 035	6 337	6 654
Other	4	322	628	715	868	1 115	842	859	902	948
Total Expenditure - Standard	3	100 402	111 723	152 061	158 866	170 594	146 583	177 040	185 892	195 187
Surplus/(Deficit) for the year		19 558	29 138	10 799	25 560	18 291	46 757	20 162	21 170	22 229

EC101 Camdeboo - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2009/10	2010/11	2011/12		rent Year 2012		2013/14 N	ledium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue by Vote	1									
Vote 1 - EXECUTIVE & COUNCIL		29	287	960	2 235	2 225	2 382	1 927	2 023	2 124
Vote 2 - CORPORATE SERVICES - ADMINISTE	ATIC	1 171	646	2 189	692	599	620	620	651	683
Vote 3 - CORPORATE SERVICES - COMMUNI	TY S	5 858	4 460	6 453	7 867	6 500	6 642	6 997	7 347	7 714
Vote 4 - CORPORATE SERVICES - PROTECTI	ON	1 835	1 640	1 839	2 554	2 731	3 091	2 848	2 991	3 140
Vote 5 - FINANCIAL SERVICES	П	45 890	74 881	58 584	60 519	62 765	63 068	66 211	69 521	72 997
Vote 6 - TECHNICAL SERVICES - ENGINEERIN	lg	23 455	14 967	34 502	44 856	44 348	47 877	45 398	47 668	50 051
Vote 7 - TECHNICAL SERVICES - ELECTRICAL	.	41 723	43 981	58 332	65 703	69 717	69 659	73 202	76 862	80 706
Vote 8 - [NAME OF VOTE 8]	П	-	-	-	-	-	-	_	_	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	_	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	_	-	-	_	_	_	_
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	_	_	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	_	_	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	_	_	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	_	_	_
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	_	_	_
Total Revenue by Vote	2	119 960	140 861	162 860	184 426	188 885	193 339	197 202	207 063	217 416
Expenditure by Vote to be appropriated	1									
Vote 1 - EXECUTIVE & COUNCIL		3 076	5 314	8 288	11 166	10 252	8 429	12 958	13 606	14 287
Vote 2 - CORPORATE SERVICES - ADMINISTE	ATIC	9 698	8 677	10 742	11 850	11 699	9 631	11 721	12 307	12 922
Vote 3 - CORPORATE SERVICES - COMMUNI	TY S	15 143	19 118	14 967	18 633	21 216	15 622	19 876	20 870	21 913
Vote 4 - CORPORATE SERVICES - PROTECTI	ON	2 558	2 833	3 171	3 585	4 210	3 970	4 405	4 625	4 857
Vote 5 - FINANCIAL SERVICES	П	18 776	13 829	29 921	22 905	25 554	22 400	26 663	27 996	29 395
Vote 6 - TECHNICAL SERVICES - ENGINEERIN	İG	17 936	23 339	33 030	33 729	39 342	34 395	39 175	41 133	43 190
Vote 7 - TECHNICAL SERVICES - ELECTRICAL	.	33 214	38 614	51 940	56 998	58 321	52 136	62 243	65 355	68 623
Vote 8 - [NAME OF VOTE 8]	П	-	-	-	-	-	-	_	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	_	_	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	_	-
Total Expenditure by Vote	2	100 402	111 723	152 061	158 866	170 594	146 583	177 040	185 892	195 187
Surplus/(Deficit) for the year	2	19 558	29 138	10 799	25 560	18 291	46 757	20 162	21 170	22 229

EC101 Camdeboo - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2009/10	2010/11	2011/12		Current Ye	ear 2012/13			ledium Term R nditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue By Source	П										
Property rates	2	12 471	15 961	15 629	17 183	17 183	18 011	-	19 128	20 084	21 089
Property rates - penalties & collection charges		766	771	874	820	1 628	1 602		1 709	1 795	1 885
Service charges - electricity revenue	2	37 580	43 470	57 507	63 191	67 162	66 841	-	72 199	75 809	79 600
Service charges - water revenue	2	10 266	8 165	17 218	19 648	19 667	19 091	_	20 651	21 683	22 767
Service charges - sanitation revenue	2	5 203	6 430	7 793	9 172	8 572	9 555	_	9 416	9 886	10 381
Service charges - refuse revenue	2	2 488	1 835	4 415	5 839	4 841	5 297	_	5 222	5 483	5 757
Service charges - other	-	545	937	993	1 498	1 201	1 083		1 261	1 324	1 390
Rental of facilities and equipment		373	466	630	791	715	657		741	778	817
Interest earned - external investments		3 058	2 974	2 029	1 154	1 954	1 432		2 005	2 105	2 210
Interest earned - outstanding debtors		920	1 313	1 888	2 101	2 101	2 031		2 206	2 316	2 432
Dividends received		070	457	400	104	200	400		040		
Fines		373	156	192	401	202	120		212	222	233
Licences and permits		1 270	1 330	1 565	2 065	2 065	2 001		2 168	2 277	2 390
Agency services		137	66				5				
Transfers recognised - operational		43 720	55 840	40 186	59 643	60 488	64 560		59 124	62 080	65 184
Other revenue	2	788	975	2 521	918	927	831	-	973	1 022	1 073
Gains on disposal of PPE				7		179	223		188	197	207
Total Revenue (excluding capital transfers		119 956	140 688	153 447	184 426	188 885	193 339	-	197 202	207 063	217 416
and contributions)											
Expenditure By Type											
Employ ee related costs	2	40 269	47 356	51 362	60 946	58 419	47 986	-	63 518	66 694	70 029
Remuneration of councillors		1 916	2 039	2 714	3 500	3 004	2 700		3 500	3 675	3 859
Debt impairment	3	202	(372)	6 986	2 475	2 475	619		2 599	2 729	2 865
Depreciation & asset impairment	2	9 468	13 031	36 521	12 842	19 453	12 666	-	11 524	12 101	12 706
Finance charges		(239)									
Bulk purchases	2	22 439	27 607	35 693	41 091	42 097	39 635	-	45 465	47 738	50 125
Other materials Contracted services	8	797	1 272	1 598	2 081	1 749	1 466		3 140	3 297	3 462
Transfers and grants		191	1 212	1 398	2 081	1 /49	1 400	-	3 140	3 291	3 402
Ÿ	4, 5	25 453	20 755	38 549	35 926	42 984	40 628	_	47 299	49 664	52 147
Loss on disposal of PPE	Τ, 3	(13)	20 733	30 347	33 720	72 701	40 020		7/ 2//	17 001	32 147
Total Expenditure	Н	100 292	111 689	173 423	158 861	170 180	145 699	_	177 046	185 898	195 193
Surplus/(Deficit)	Н	19 665	29 000	(19 976)	25 565	18 705	47 640	_	20 157	21 165	22 223
Transfers recognised - capital		19 000	29 000	29 175	20 000	10 700	47 040	-	20 107	21 103	22 223
Contributions recognised - capital	6	107	(138)	(1 600)	5	39	40	_	5	6	6
Contributed assets	ľ	107	(130)	(1 000)	3	37	40		3	0	0
Surplus/(Deficit) after capital transfers &		19 772	28 861	7 599	25 570	18 744	47 680	_	20 162	21 170	22 229
contributions		.,,,,,	20 001	,	25 5.0		550		20.52		
Tax ation											
Surplus/(Deficit) after taxation		19 772	28 861	7 599	25 570	18 744	47 680	_	20 162	21 170	22 229
Attributable to minorities		_							7		
Surplus/(Deficit) attributable to municipality		19 772	28 861	7 599	25 570	18 744	47 680	_	20 162	21 170	22 229
	۱. ا										
Share of surplus/ (deficit) of associate	7										

EC101 Camdeboo - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description									ledium Term F enditure Frame		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE & COUNCIL]	-	-	-	-	-	-	-	-	-	-
Vote 2 - CORPORATE SERVICES - ADMINISTR		-	-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES - COMMUNI Vote 4 - CORPORATE SERVICES - PROTECTI		_	_	-	-	-	-	_	_	_	[
Vote 5 - FINANCIAL SERVICES		_	_	_	_	_	_	_	_	_	_
Vote 6 - TECHNICAL SERVICES - ENGINEERIN	G	-	_	-	-	-	-	-	_	-	_
Vote 7 - TECHNICAL SERVICES - ELECTRICAL	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11] Vote 12 - [NAME OF VOTE 12]		_	_	_	-	_	_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	_	_		_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE & COUNCIL		_	_	_	310	267	333	_	9 100	9 555	10 033
Vote 2 - CORPORATE SERVICES - ADMINISTR	RATIO	-	-	-	121	129	68	_	_	_	_
Vote 3 - CORPORATE SERVICES - COMMUNI		-	-	-	7 655	5 236	1 888	-	11 803	12 393	13 013
Vote 4 - CORPORATE SERVICES - PROTECTI	ON	-	-	-	145	70	25	-	-	-	-
Vote 5 - FINANCIAL SERVICES		-	-	-	943	488	464	-	340	357	375
Vote 6 - TECHNICAL SERVICES - ENGINEERIN		-	-	(0)	26 022	16 689	8 338	-	26 042	27 344	28 711
Vote 7 - TECHNICAL SERVICES - ELECTRICAL Vote 8 - [NAME OF VOTE 8]	.	_	_	_	13 160	6 823	2 342	_	300	315	331
Vote 9 - [NAME OF VOTE 6]		_	_		_	_	_	_	_		[
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_	_	_	_
Vote 11 - [NAME OF VOTE 11]		-	_	_	-	-	_	_	-	_	_
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	- (0)	40.257	- 20.702	- 12.450	-	- 47.505	- 40.074	-
Capital single-year expenditure sub-total	Н	-	-	(0)	48 356	29 702	13 458	-	47 585	49 964	52 463
Total Capital Expenditure - Vote		-	-	(0)	48 356	29 702	13 458	-	47 585	49 964	52 463
Capital Expenditure - Standard					1 074	004	0/5		0.440	0.010	10 400
Governance and administration Executive and council		-	-	-	1 374 310	884 267	865 333	-	9 440 9 100	9 912 9 555	10 408 10 033
Budget and treasury office					943	488	464		340	357	375
Corporate services					121	129	68		010	-	-
Community and public safety		-	-	-	14 280	5 786	2 033	-	11 803	12 393	13 013
Community and social services					14 035	5 616	1 983		11 803	12 393	13 013
Sport and recreation											
Public safety					245	170	50			-	-
Housing											
Health Economic and environmental services		_	_	_	4 820	4 888	4 340	-	1 000	1 050	1 103
Planning and development			_	_	7 020	7 000	7 340		1 000	1 030	1 103
Road transport					4 820	4 888	4 340		1 000	1 050	1 103
Env ironmental protection											
Trading services		-	-	(0)	27 882	16 544	5 711	-	25 342	26 609	27 940
Electricity					6 680	4 743	1 713		300	315	
Water Water management				0	20 317	10 916	3 303		16 550	17 378	
Waste water management Waste management				(0)	885	885	696		8 492	8 917	9 362
Other											
Total Capital Expenditure - Standard	3		_	(0)	48 356	28 102	12 950		47 585	49 964	52 463
				(0)	10 000	20 102	12 700		17 000	17701	02 100
Funded by: National Government						(1 600)	(509)				
Provincial Government						(1 000)	(309)				
District Municipality											
Other transfers and grants											
Transfers recognised - capital	4	-	-	-	-	(1 600)	(509)	-	-	-	-
Public contributions & donations	5										
Borrowing	6										
Internally generated funds											
Total Capital Funding	7	-	-	-	-	(1 600)	(509)	-	-	-	-

FC101 Camdeboo - Table A7 Consolidated Budgeted Cash Flows

EC101 Camdeboo - Table A7 Consolidate	a R	udgeted Cas	n Flows	1							
Description	Ref	2009/10	2010/11	2011/12		Current Ye	ar 2012/13			ledium Term F	
2000.151011		2007110	2010111	2011112		0 41.10111 10	2012/10		Expe	enditure Frame	ework
Datharrand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2013/14	+1 2014/15	+2 2015/16
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		81 046	71 504	76 090	121 088	120 787	120 787	120 787	130 878	137 421	144 292
Gov ernment - operating	1	31 201		71 002	37 044	59 618	59 618	59 618	43 217	33 044	32 578
Gov ernment - capital	1	14 622	46 126	-	22 600		-	-	28 632	29 834	15 068
Interest		1 102	3 147	4 791	1 220	4 396	4 396	4 396	6 257	6 570	6 898
Dividends									-	-	-
Payments											
Suppliers and employees		(135 187)	(103 137)	(128 047)	(133 853)	(156 208)	(156 208)	(156 208)	(172 130)	(180 737)	(189 774)
Finance charges		(303)	-	-						-	-
Transfers and Grants	1		-	-		33	33	33	(33)	(35)	(36)
NET CASH FROM/(USED) OPERATING ACTIVIT	IES	(7 519)	17 640	23 836	48 099	28 626	28 626	28 626	36 820	26 098	9 028
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE				7					-		
Decrease (Increase) in non-current debtors									-		
Decrease (increase) other non-current receivable	SS.								-		
Decrease (increase) in non-current investments		7 520	15						-		
Payments									-		
Capital assets				(41 005)	(48 355)	(29 701)	(29 701)	(29 701)	(47 585)	(49 964)	(52 463)
NET CASH FROM/(USED) INVESTING ACTIVITI	S	7 520	15	(40 998)	(48 355)	(29 701)	(29 701)	(29 701)	(47 585)	(49 964)	(52 463)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans											
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits											
Payments											
Repay ment of borrowing											
NET CASH FROM/(USED) FINANCING ACTIVIT	IES	-	-	_	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		1	17 655	(17 162)	(256)	(1 075)	(1 075)	(1 075)	(10 765)	(23 867)	(43 435)
Cash/cash equivalents at the year begin:	2	1 459	1 460	19 115	(250)	-	-	- (. 5.6)	23 430	12 665	(11 201)
Cash/cash equivalents at the year end:	2	1 460	19 115	1 953	(256)	(1 075)	(1 075)	(1 075)		(11 201)	` ′
oquir alono actio jour onu.	_	00	., .10	00	(200)	(. 570)	(. 570)	(. 370)	.2 300	(201)	(5.300)

PART 2 – SUPPORTING DOCUMENTATION

2.1 OVERVIEW OF THE BUDGET PROCESS

In terms of Section 53 of the Municipal Finance Management Act (Act 56 of 2003) the mayor of the municipality is required to provide political guidance over the budget process and the priorities that guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget Regulations states that the mayor must establish a budget steering committee to provide technical assistance to the mayor in discharging the responsibilities set out in section 53 of the Act.

The budget planning process leaves much to be desired. Inputs from the Budget Steering Committee were limited to the workshops held with staff and the council. The IDP process provides a good basis for the budget, but the project register is still incomplete when the budget process starts.

(Details of the consultation process to be furnished in final budget)

The budget process started in August 2012 and proceeded along the following timeline:



Camdeboo Municipality Schedule of Key Deadlines - IDP & Budget 2013-2014 Budget Year

<u>Date</u>	<u>Action</u>	Reference	Responsibility
August 2012	Plan & Prepare		
7	Review previous year's budget		Mayor & BSC
23	Table in Council Budget & IDP Time Schedule	MFMA 21(1)(b) & 53 (1)(b) MSA s34	Mayor & BSC
30	Establish/confirm Committees and consultation forums	MFMA guidance	Mayor & BSC
Sept 2012	Consult & review		
3	Publicise schedule on website	MFMA guidance	Accounting Officer
3	Implementation of IDP & Budget key deadlines	MFMA guidance	Accounting Officer
28	Review provincial & national government sector and strategic plans	MFMA Guidance	Mayor & BSC
From 1 st	Consult with community on changing needs and expectations	MSA ch4 as amended	Mayor & BSC
October 2012	Review and update		
1 - 19	Review and update budget related policies	MFMA Guidance	Accounting Officer
22 - 26	Evaluate revenue projections for next budget year, proposed rates and service charges	MFMA Guidance	Accounting Officer
31	Review of potential price increases Of bulk resources (electricity)	MFMA s42	Accounting Officer

Nov 2012	Conclude & confirm		
1-12	Engage with national & provincial	MFMA Guidance	Accounting Officer
1 12	Sector departments on alignment		
	with municipal plans		
1-30	Conclude initial community	MSA ch4	Mayor & BSC
	consultation on priorities		
23	Identify government allocations to	MFMA Guidance	Accounting Officer
	municipality		
30	Commence preparation of	MFMA Guidance	Accounting Officer
	Departmental plans & SDBIP		
	aligned		
	to IDP and community inputs		
Dec 2012	Draft & discuss	I	T
3	Conclude first budget draft and	MFMA Guidance	Accounting Officer
4.0	Policies for council discussion	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	V 1. O.C.
10	Community and stakeholder	MSA ch4 as amended	Accounting Officer
	consultation on inputs, financial		
	models, impact on tariffs and charges		
11	Management discussion and	MFMA Guidance	Accounting Officer
**	debate	Will Will Galactice	Accounting Officer
	on estimated plans and resources		
13	Council discussion and debate on	MFMA s53	Mayor & BSC
	estimated plans and resources		,
January	Finalise		
2013			
14	Finalise inputs from bulk providers (Eskom)	MFMA Guidance	Accounting Officer
Date	Action	Reference	Responsibility
24	Finalise first draft of departmental	MFMA Guidance	Accounting Officer
	plans and SDBIP for review against		
	strategic priorities		
28	Finalise detailed Capital &	MFMA Guidance	Accounting Officer
	Operational Budgets & align to IDP		
	And draft SDBIP		
30	Report to Council on status of	MFMA Guidance	Mayor & BSC
	Budget – reinforce upcoming		
	process		
31	on budget approval & oversight Note the President's "State of the	MFMA Guidance	Mayor & BSC
31	Nation" address for budget	Will Win Guidance	Wayor & BSC
	priorities		
Febr 2013	Transfers and tabling		
28	Note National and provincial	MFMA Guidance	Accounting Officer
	allocations to municipality for		J - 75.
	incorporation in the budget		
March 2013	Consult & Confirm		
18	Receive Bulk resource providers'	MFMA s42	Accounting Officer
	price increases		
18	Incorporate transfers to and from	MFMA s37(2)	Accounting Officer
	municipalities		
21	Print and distribute all documents	MFMA Guidance	Accounting Officer
	prior to meeting of budget tabling		
28	Table in Council the annual budget	MFMA s16(2); s17 & s87(3)	Mayor & BSC
A . !! 00:0	and all supporting documentation		
April 2013	Consider		

4	Submit tabled budget to Treasury	MFMA s22	Accounting Officer	
	and affected organs of state			
4	Publicise the tabled budget and	MFMA s22	Accounting Officer	
	supporting documentation			
29	Note National & Provincial	MFMA Guidance	Accounting Officer	
	Allocations to municipality for			
	Incorporation in budget			
8 - 26	Public hearings	MFMA s23; s24	Mayor & BSC	
		MSA ch 4 as amended		
8 - 26	Meetings with Wards:	MFMA s23	Ward Councillors	
26	Confirm provincial & national	MFMA Guidance	Accounting Officer	
	budget allocations			
30	Review provincial and national	New	Accounting Officer	
	Legislation for new reporting			
	Requirements and deadlines			
May 2013	Consider & Approve			
3	Consider views of community and	MFMA s23(1)&(2)	Accounting Officer	
	Stakeholders and, if needed, revise		Mayor & BSC	
	budget and table amendments for			
	council consideration			
6 - 10	Assist mayor in preparing final	MFMA s68	Accounting Officer	
	budget documentation for			
	approval			
	by council			
10	Review any comments from	MFMA s68	Accounting Officer	
	National or Provincial government			
	Or organ of state			
13 - 17	Print and distribute budget	MFMS Guidance	Accounting Officer	
	documentation, draft IDP and			
	SDBIP			
24	Consider approval of the annual	MFMA s24(1)	Council	
	Budget			
<u>Date</u>	Action	<u>Reference</u>	Responsibility	
24	Approve annual budget by council	MFMA s16(1), s24(2) &	Council	
	Resolution (including taxes, tariffs,	s53(1)(c)(ii)		
	measureable performance object's,			
	changes to IDP and budget related			
	policies, SDBIP and LTC's where			
	appropriate			
31	Publicise approved budget and	MFMA s75	Accounting Officer	
<u> </u>	submit to Treasury			
L	<u>'</u>	l		

2.2 PRIORITIES AND LINKAGES TO THE IDP

The Integrated Development Plan has been reviewed and the budget is based on the priorities identified by the communities. The following priorities are based on these consultative processes:

- 1. Infrastructure Development
- 2. Local Economic Development
- 3. Institutional Development
- 4. Community Development

The following table sets out the extent to which the budget is linked to the Integrated Development Plan:

IDP Priority	Capital	Operational	Total
Infrastructure	R 38 485 050.00	R 5 134 575.00	R 43 619 625.00
LED	R 9 100 000.00	R 147 369.00	R 9 247 369.00
Institutional Development	R 340 000.00	R 67 459 916.00	R 67 799 916.00
Community Development	R 0.00	R 712 000.00	R 712 000.00
Total	R 47 925 050.00	R 73 453 860.00	R 121 378 910.00

Table 4: IDP-Budget Linkages

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Refer to SDBIP

2.4 OVERVIEW OF BUDGET RELATED POLICIES

The following list of budget-related policies approved by council is available at the administration department in the Town Hall, Graaff-Reinet:

- Tariff Policy
- Credit Control and Customer Care Policy
- Indigence Policy
- Supply Chain Management Policy
- Rates Policy
- Investment Policy
- Travelling and Subsistence Policy
- Management of Immovable Property Policy
- Unforeseen and Unavoidable Expenditure Policy
- Funding and Reserves Policy

The proposed amendments to the budget-related policies (if any) and its financial implications will be submitted to the meeting where the budget is approved in May 2013.

2.5 OVERVIEW OF BUDGET ASSUMPTIONS

The following key assumptions underpinned the preparation of the Budget:

Revenue	2013/14	2014/15	2015/16
Water tariffs	6%	7%	6%
Sanitation tariffs	6%	7%	6%
Refuse tariff increases	7%	8%	8%
Electricity tariffs	7%	8%	8%
Revenue collection rates	80%	85%	90%
Expenditure			
Total expenditure increase allowed	4%	5%	6%
Salary increase	7%	8%	8%
Increase in repairs and maintenance	5%	5%	5%
Increase in bulk purchases electricity	8%	8%	8%

Table 5: Key Assumptions

2.6 OVERVIEW OF BUDGET FUNDING

The Operating budget is funded from revenue sources identified in *Table 2* above and further detail is contained in the budget tables. Although the Operating Budget shows a surplus of R20.162m, one has to bear in mind that all the government grants are included in the operational revenue, some of which are spent in the capital budget. The increase to the operating expenses is funded through the rates and tariff increases.

The Capital budget is funded from the sources shown in Table 3 above. Furthermore, the municipality does not foresee the need to borrow in order to fund capital expenditure.

The counter-funding for MIG projects, as well as the extension of the industrial area, is funded from reserves that are cash backed. The servicing of the sites in the industrial area is seen as a major step to boost local economic development and draw investors to Graaff-Reinet.

The municipality has the following monetary investments:

Institution	Amount	Investment type	Maturity date
FNB		Call account	
FNB		Notice deposit	
ABSA			

2.7 EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES

Particulars of the MIG spending plans are shown below:

NICALIO CATION: 2013/2014; E114/99,000,000 Palamed to the planes of properties Palamed to the planes of properties Palamed to the planes of properties Palamed to the planes of the planes o	RUCTUREGRANT (MIG); EASTERN CAPE PROVINCE	ERN CAPE PROV	VINCE												
Project Proj	LEMENTATION PLAN (REVIS	<u>a</u>													
PALITY: CANDEBOO Paciple Pacip	2013/2014														
Project Proj	MUNICIPALITY: CAMDEBOO								MIG ALLOC	ATION: 20	13/2014: R 1	4,939,000.00			
Project Project Project Project Value															
October Octo		Project Description		Registration date of project	Project Value			men 'ucti			Status (Registere d, Design & Tender, Constructi on,	Planned c date: 1 Consultant th	Planned date: Tender to be advertised	Planned Jate: contractor o be appointed and constructi	Planned date: Project to be completed
96 GRAAFFREINET Upgrading of WW WAYTW WAYTW Phinax 2 Phinax 2 Phinax 2 Phinax 3 Phinax 3 Phinax 3 Phinax 3 Phinax 4 Phi							2013/14					appointme nt		0 0 0	
Phase 2															
Upgrading of Awarp Reiner Upgrading of Ward Supply National		GRAAFF-REINET					H	ormal						July	
Phase 2 Phase 2 Phase 2 Phase 2 Phase 2 Phase 2 Phase 3 Phase 3 Phase 3 Phase 3 Phase 4 Phas		Upgrading of WWTW	z	23/05/2012	14,302,936.00	14,302,936. 00	1,701,088.0 T				Registered	2013	2013	2013	Dec-13
19		Phase 2													
Societies Soci		GRAAFF-REINET					F	ormal		May			June		Feb
408 CRAAFF-REINET: Light Approach of WW N 2019.07/10 17,720,132.00		Development of Soccerfield for Kroonvale	z	21/09/2012	3,760,000.00	3,760,000.0 0	T 1,500,000.0 T		YES	2013	Registered	2013	2013	Aug-13	2014
CRAAF-REINET: CRAAF-REINET: 2019/07/10 17,720,132.00	408													-	
CRAAFF-REINET: CRAAFF-REINET: CO19/07/10 17,720,132.00												April			
126 Permoyations ABERDEEN ABERDEEN ABERDEEN Agriculture ABERDEEN Agriculture ABERDEEN Agriculture ABERDEEN Agriculture ABERDEEN Agriculture		GRAAFF-REINET: Ungrade of WW		2019/07/10	17 720 132 00	17,720,132.	4,790,962.0 F				Phase 2	2011	Αυσ-11	-u-s-	Mav-12
ABERDEEN	126	Pumpstations				00	0				Completed		0	Ī	
Upgrade of Bulk Nater Supply A start Supply A start Supply Tenders YES 2013 Registered 2012 Registered NA Registered NA Registered NA		ABERDEEN					н	ormal		May				May	Jan
115		Upgrade of Bulk Water Supply	z	30/11/2010	90.000,000,000	6,000,000.0	0.000,000,0 T		res	2013	Registered	2012	2013	2013	2014
GRAAFF-REINET: Formal Fromal Fromal NO N/A Registered N/A	115														
Upgrading of Y 21/09/2012 200,000.00 200,000.00 Tenders NO N/A Registered N/A Registered N/A Playpark		GRAAFF-REINET:					н	ormal							
	400		Y	21/09/2012	200,000.00	200,000.00	200,000,00			N/A		N/A	Oct-12	Jan-13	Apr-13
N		PMU Costs	N		746,950.00	746,950.00	746,950.00								

Other expenditure plans for grants and allocations are in the process of finalization and will be included in the final budget.

2.8 <u>ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY</u>

The municipality makes the following grants to organisations and bodies outside the sphere of government as referred to in section 67(1) of the Act:

SPCA Graaff-Reinet R 18 000
 Local Tourism Forum (Publicity) R120 000

2.9 COUNCILLORS' ALLOWANCES AND EMPLOYEE BENEFITS

The following tables set out the allowances and employee benefits budgeted for the 2013/2014 budget year:

The municipality has the fourteen (14) councillors, consisting of one fulltime mayor, potentially four chairpersons of sec. 79 committees, of which the allowances are set out in table 6 above. Council is still to finalise how many chairpersons comply with section 79 of the Act.

	Salary	Cellphone allowance	Data allowance	Total Remuneration
Mayor	R 517 418.00	R 20 866.00	R 3 600.00	R 541 884.00
4 s79 Committee Chairpersons	R 996 028.00	R 52 064.00	R 14 400.00	R 1 062 492.00
9 Part-time Councillors	R 1 746 288.00	R 117 144.00	R 32 400.00	R 1 895 832.00
Total	R 3 259 734.00	R 190 074.00	R 50 400.00	R 3 500 208.00

Table 6: Summary of Councillor Allowances

	Performance bonus	Phone Allowance	Total
Municipal Manager	R139 224	R8 400	R147 624
Director: Finance	R112 420	R8 400	R120 820
Director: Infrastructure	R112 420	R8 400	R120 820
Director: Corporate Services	R112 420	R8 400	R120 820

Table 7: Summary of Employee Benefits for MM and senior managers

	Housing	Travel Allowance	Medical	Pension	UIF	Group scheme	Bargaining C levy	Total
Municipal Employees	157 512	471 518	2 954 928	7 483 998	453 479	704 873	27 973	12 254 282

Table 8: Summary of Employee Benefits

Number of employees:

	<u>Number</u>
Senior managers (in terms of Sect 57)	4
Other managers	6
Technical and Professional staff	-
Other Staff members	349
Total	359

Table 9: Number of employees

2.10 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

There are no contracts with future budgetary implications

2.11 <u>CAPITAL EXPENDITURE DETAILS</u>

DRAF	DRAFT CAPITAL BUDGET FOR THE 2013/2014 TO 2015/2016 MEDIUM TERM	014 TO 2015/2016 MEDIUM	1 TERM								
IDP ref #	# Project name/Description	Department/Responsible agent Municipal Ward	Municipal Ward	Area	New/Replacement	Assets	Vote Fund	Vote Funding Source 2013/2014 2014/2015 2015/2016	2013/2014	014/2015 2	015/2016
102	BULK services: Installation of water and sewerage hulk services at low cost settlements	PMIl/Terhnical services	1.4	Aberdeen Graaff-Reinet	weN		11 12 MIG		000 005	200 000	000 005
115	BULK WATER SUPPLY:Boreholes and reservoir	Manager: PMU	Î	Aberdeen	New	Reservoir			5 500 000	0	0
116	WATER MONITORING SYSTEMS: Telemetry and other installations	Manager: Technical services	All	All	N dV	Fauinment	11 Internal		550 000	350 000	200 000
118	EMERGENCY WATER SUPPLY: Upgrade			Graaff-Reinet		3			10 000 000	14 400 000	0
121	WASTE DISPOSAL: Construction of Waste Transfer Station	Manager: Community Services Manager: PMU		Graaff-Reinet	New		13 Intern	Internal/MIG	9 000 000	0	0
121	WASTE DISPOSAL: Electricification of Waste Transfer	Manager: Electrical services						lal	300 000	0	0
123	WASTE DISPOSAL Site: Rehabilitation of Munniks Pass Phase 1)	Manager: Commuity Services	7	Graaff-Reinet			13 Internal	lal	4 103 000	1 500 000	1 000 000
126	Upgrade of WW Pumpstations	Manager: PMU		Graaff-Reinet			MIg		4 790 962		
128	WASTE WATER TREATMENT WORKS: Extend Purification Plant	Manager: PMU	2	Graaff-Reinet	New		12 MIG		1 701 088	4 733 500	7 868 348
130	WASTE WATER TREATMENT WORKS: Extensions (Including EIA & Technical reports	Manager: PMU	2	Ni eu-Bethe sda			12 Internal	lal	2 000 000	0	0
141	STREET CONSTRUCTION: Building and tarring/New surfacing	Manager: Technical Services	AII				9 EPWP		1 000 000	2 600 000	6 200 000
200	<u>LED</u> - COMMERCIAL AND INDUSTRIAL DEVELOPMENT: Surveys and Land release: Installation of Bulk Services		4	Graaff-Reinet			1 Internal	lal	000 000 9	1 500 000	1 500 000
201	<u>LED</u> - SMME DEVELOPMENT: Establishment of SMME Incubator	LED Officer					1 DLGTA	DLGTA LED fund	1 000 000	1 000 000	0
203	<u>LED</u> - TOURISM DEVELOPMENT: Upgrading of Nqweba Dam as a tourist attraction	LED Officer	2		New		Internal/ 1 Cacadu D	Internal/ Cacadu DM	2 100 000	2 100 000	0
331	OFFICE FURNITURE: Tables, chairs, cabinets & shelving	Manager: Finance			New		3 FMG		40 000	20 000	20 000
352	IT HARDWARE: Computers, servers, UPS, Digital recorders, etc (Equipment)	Manager: Finance			New		3 FMG		300 000	250 000	250 000
400	GRAAFF-REINET: Upgrading of Playpark	GRAAFF-REINET: Upgrading of Playpark					MIG		200 000		
408	SPORTS FACILITIES:General Upgrading	Manager: Community Services	m				4 MIG		1 500 000	1 200 000	200 000
							Total		47 585 050 34 443 500 19 068 348	14 443 500 1	19 068 348

2.12 MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I,, Municipal Manager	of Camdeboo Municipality, hereby
certify that the Annual Budget and supporting d	ocumentation have been prepared in
accordance with the Municipal Finance Manage	ment Act and the Regulations made
under the Act, and that the Annual Budget and s	supporting documents are consistent
with the Integrated Development Plan of the Mu	unicipality.
Print Name:	
Municipal Manager: Camdeboo (EC101)	
Signature:	
Date:	